

Unpublished.

No. 14, Vol. 9.

SUBJECT.

.

Not Confessions; But Admitted Errors.

.



Unpublished.

No. 14, Vol. 9.

the sa and share the same

SUBJECT.

Not Confessions; But Admitted Errors.

.

•

Not confessions: bur admitted errors.

A prominent gentleman who was educated at the Military Academy met me the other day in the suburbs of New York. We naturally had abundant reminiscences in common. He had left the army and had had a most successful public life. The detail of a series of achievements filled me with interest and a sort of inspiration.

We boarded the train, he and I, and were conversing . I was a little disposed to set before him some of my objects in life, some things that I counted as successful which I had dreamed were to enter into the structure, if I may call it so, of my own life-work, Things attempted in the period of three score years and ten, when to my surprise, he turned to me and said: General Howard, I wish you would give an account of some of the mistakes in your career, which you yourself recognize as mistakes. My xxxxthen illustrated his request by referring to the accounts, recently published frank acknowledgement on his part of his errors of judgment, he remarked, and then cited instances of the acknowledged weaknesses of other men who had had in the main a fairly successful career.

It was this latter remark of this which determined me

A prominent gentlemen who was educated at the Military Academy met me the other day in the suburbs of New York. We naturally had abundant reminiscences in common. He had left the army and had had a most successful public life. The detail of a series of achievements filled me with interest and a sort of inspiration.

B

HEADQUARTERS DEPARTMENT OF THE EAST, GOVERNOR'S ISLAND, NEW YORK.

\$.

to make an attempt at such a record, though I can see at once the good r Side evident egotism of such an effort on my part, because it is by contrasts, that a life is portrayed. King David's great sins would have condemned him to ignominy by the faithful clearness of Divine record, had he not accomplished so much for the benefit of his people and been set down in Divine judgment as a man after God's own heart.

- 2 -

My friend used one further argument in favor of my giving for publication a chapter of mistakes, to wit: "Such a production faithfully given is always a benefit to our young men and uniformally read with intense interest."

On the ground then of honest record, as tablets of warning with no little hesitation for the benefit of my fellows, I have set down the following:

At North Yarmouth Classical Academy, about twelve miles north of Portland, Maine, I closed my preparatory studies for Bowdoin A fellow student in the class before me whose name was College. Spencer Wells accomplished his course in one-half the ordinary time set forth in the curriculum. He did it by dieting and using a indulged in He seldom kaak out-door exercise but devoted himself standing desk. to his studies incessantly, hardly taking the proper time for sleep. During part of the winter months he taught a district school and earned money enough to support himself and a younger brother; but during the school months he never intermitted the assiduity of his application. To the students at Yarmouth Spencer, though never popular, was a marvel and his example was praised by his instructors and used to excite among us a spirit of emmulation. Not having much of this worlds goods and knowing that I must help my parents some how in the defraying of the expence of my education I too undertook to shorten my term of

of the oxiones of all encodered i too negetrook to sported all perm of coope and knowith one i mar perb al barence encoded the delta the mode as shirts of encodered. 189 The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

ro presenties inces			City.		Cir. Letter No.	System NO.	Gratis Adv. No.
standing desk. He	indulge seldom teck	d in out-doo	r exercise	but devi	ted hir	pself	
set forth in the cur			it by diet.	age and			
Spencer Wells accomp	lished his c	ourse it	n one-half	he ord!	nary- ti	ime.	
College. A fellow	student in t	he class	s before me	whose r	iane was		
north of Portland, M	sine, I clos	ed ny p	reparatory .	tudies	for Boy	niqpin	
At Nort	h Yarmouth C	lassica	I Academy .	bout tr	elve m	TIER	
for the benefit of a	y fellows I	have s	et down the	followi	:Su		
On the with no	ground then little hesi		st record, a	is table	ta of	aurning	
with intense interes	e."	1 JM		10 Jam	9.		
fully given is alway						read	
publication a chapte	r of mistake	8. to W	to: "Such :	brogne	tion f	uith-	
My friend: use		I CONCELLO					
down in Drvine Jacks		Darris B. P. Mar		1			
not accomplished so		1 200			peen	let	
ed him to ignominy b				11-5-8-41			
that a life is porta					RELEATER		
evident egotism of a	uch an effor	Au uo a	part, becal	ise it i	e ph co	ontrasts	
to make an attempt					1. 1. 6. 6. 6. 6.	the same	

Sales Agent.

preparation and to a degree imitated him who though a year in advance had become a friend that I greatly admired. At times I would give myself but four or five hours of sleep. I scarcely ever played roundball which in those days was the favorate exercise of the students and I never went to a gymnazium or bowling alley as several of my class mates were wont to do, classmates who were older and had had gr eater the advantages before entering the academy. I did succeed in passing the entrance examination at the college with a few conditions, such as the scanning of Latin and Greek poetry and other designated portions of both the Latin and the Greek grammer. I was fifteen years old at the time of my matriculation. What then, one may ask, xxx the mistakes. First, my extraordinary efforts caused what is known as "cramming". I was not the master and never became so of the studies through which In fact all through my college course I was conscious I had hurried. of weakness in the classics that ought not to have existed. Again though my health was not seriously impaired, being a tough lad, yet the reaction from overwork came on, and so there was a lack of thoroughness in all my studies during the first year of my college course, except perhaps in mathematica for which I had at all times a natural likeing. The summation of the consequences of overwork and under exercisein outdoor sports while at the academy were a want of thoroughness and completeness and high standing in the college. I graduated with my class aiding my parents by winter school teaching, staying out parts of each term and during one entire season . This course also was a mistake. I lost lectures in astronomy and in natural phylosophy and chemistry, which my companions enjoyed and mastered . I have always regarded this loss of knowledge a great detriment to my subsequent life. Fortunately for me, the deficiencies were in a measure remedied at the Military Academy; yet I could not help feeling that 345

se imitated him who though a year in advance The National Cash Register Company, -baue Dayton, Ohio.ve viennes I .geels to smod evil to mot tud lies

ball which in those days was the favorate exercise of the students and

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

-189-

NAME. al been us bireet Address. medeos	s ercity gained	Business.	Cir. Letter No.	System No.	Gratis Adv. No.
college with a few ronditions, such as	edd at the	an Linux o	rance c	the ent	
postry, and other designated portions				1. 1. The second se	
grammer. I was fifteen years old at		and the second			
What then, one may ask, war the mistakes.					
caused what is known as "or amming".					
oscame so of the studies through which	and never b	nastor	ot the	I was r	
wough my college course I was conscious			.beimin		
nisgA .bessixe eved of for fdguo					
ily impaired, being a tough lad, yet					
on and so there was a lack of thorough-	entes Anowa	rom ove	t noite	the rea	
e first year of my college course,					
Lamitan a semit Lie te bad I dolde "	hematica for	in mat	perhaps	szcopt	
consequences of overwork and under	ion of the	summet	edT .	likeing	
at the academy were a want of thorough-				storexe	
turding in the college. I graduated					
by winter achool teaching, staying out					
e entire anazan . This course also				Concerning and the second second	
in astronomy and in matural phylosophy	aerutoel ta	I lo	.exeta	W B BBW	
s enjoyed and mastered . I have					
wlodge a great detriment to my subse-					
er the deficiencies were in a measure					

many of my mates at West Point were by their thoroughness of previous school attainments, far better prepared to compete for the highest positions than I. I should say then to the young man who is a triving for an education and must look more or less to self support, first, be sure to take sufficient time for thoroughness of preparation; second, manage in some way to give yourself a full term in each session of your school or college. Spencer Wells suffered more from the excess of his zeal and his mistaken ambition than I did for he had not been long graduated before his healthbroke down altogener, and the became hopelessly insame.

The Military Academy at West Point.

--4--

At the end of the first year at the June examination, I came out at the head of my class (in general standing; but soon I was conscious of losing ground relatively with G. W. Custis Lee, Henry L. Abbott and Thomas H. Ruger, whose names are now familiar to the Nation. It was in English studies that I began to weaken. We recited in them very soon after the noon-day meal. Sometimes I could scarcely keep awake or put my mind upon the work in hand when called to the floor to be questioned or sent to the blackboard for statement and elabora-My mind appeared dull and when not under the instructor's fire tion. I was inclined to sleep. These conditions affected me more than any of my class-mates with whom I was competing. The reasons I did not then know nor even suspect; the truth however came to me at a later I had impaired my digestion before going to the Military Acadday. emy and the noon-day meal required for me a period of rest and quiet, than could be had before the early hour of afternoon recitation. My remedy would have been in never taking at that time more than just enough food for lunch to prevent faintness and headache. The student

ment of my mates at West Point were by their thoroughness of previous e81 e81 e81 estimments, far better prepared to compete for the highest

The National Cash Register Company, de de de bluona I . I nant noitieog Dayton, Ohio.

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

 ncer Vella suffered more from bile allev repo	ag2	coller.	no long	Prin Micros	
noNAME ton han on hot Street Address to not the	City.	Business.	Cir. Letter No:	System No.	Gratis Adv. No.
ed instant and personal and at dat	his heal	before	bedguated	in aro	
	.ene	eri via	hopeles	emapad	
dany at West Point.	itary Ace	Ibs Mil	.7	2	
e first year at the June examination, I	nd of the	t the e	A		
ass in general standing; but soon I was	of my al	e head	t at th	00 80080	
latively with G. W. Cubtis Lee, Henry L.	en brund re	osine e	1 20 80	- thank	
hose names are now familiar to the Nation.	W . Yoyuff	.H esm	and The	Abbott	1.1.1.1.1.1.1
t I bagan to weaken. We recited in them	adj seib	ish stu	in Knel	RAW TT	e la la
meal. Sometimes I could scarcely keep	vab-noon	ir the r	on afte	B VYAV	
work in hand when called to the floor		brim vn	t dus m	ostere	
he blackboard for statement and elabora-	t ot tree	e to ben	o I that	ed at	
(and when not under the instructor's fire	liub bern	eare br	in vM	mit	
sess conditions affected me more than any	T	Is of B	ant land	and T	
I was competing. The reasons I did not	modw da	tw as to	Mana Ta	ape 1	
the truth however game to me at a later	topopol	s mana	M. COLL	VE TO	
-DECA VIBULLIM BOLT OF UNE POLICIAN ACED	2.2		5 15 - 15 - 15 - 15 - 15 - 15 - 15 - 15	- 15 N. (282)	
equired for me a periods of rest and quist.	en fur ne	1 TRADET	oan I	day.	
early hour of afternoon recitation.	odt out	00n-day	a ens b	emy ar	
never taking at that time more than just					

Sales Agent.

of to-day is probably not very liable to my mistakes, parents as a rule and teachers have constantly before them better rules of hygiene than we had at the Military Academy forty years ago.

- 5 -

Again, athletic exercises have been introduced so that the cadet is more thoroughly hardened and strengthened in body than we could be. The remedy, however, to any young man who suffers as I did will be found in immediately consulting the hospital surgeon or the family physician with regard to a student's proper diet and other habits of daily life. The Ahasty temper.

Just before my furlough year, in 1852, I had a desperate quarrel with Cadet Levi Brown. I became very angry with him for some bitter things which he said to me in the presence of our comrades. I threw a loaf of bread, which was not very soft the mess table in He became furious of course and returnformer times (at Brown's head). ed the compliment by hurling a tumbler which struck me on the forehead, severed an artery and drenched me with blood. In my blindness I luckily missed my mark. One of my class-mates who was present and near at hand was so agitated by the fight and so overcome by the sight of flowing blood that he fainted away and rolled on the floor. The mess hall authorities were quickly on hand and had Brown and myself properly arrested and sent off - Brown to confinement in his room, and We were both Howard to the hospital to have his wounds dressed. tried by court martial and severely punished. The penalties were a period of confinement for each and the walking back and forth in the area of barracks every Saturday afternoon till the allotted findings of the court were fulfilled.

I cared little for the punishment - I deserved it richly

I cared little for the punishment - I deserved it richly

__189__

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

area of barracks every Saturday afternoon till the allotted findings

NAME.		City.	Business,	Cir. Letter No.	System No.	Gratis Adv. No.
of flowing blood the					The	
neur of hand was so		A REAL PROPERTY OF THE REAL PR				
luckily missed my ma	rk. One of my d	lass-mates wh	o was-p	tesent.	pun	
caught a tumbler an	delivered anothe	r shot, but X	NEXXXXX	XREXERS	XXXXXXXX	
cevered an artery an				A CONTRACTOR OF A CONTRACTOR OFTA CONTRACTOR O		
ed the compliment by						
former times, at Bro						
threw a loaf of brea					a contra to the second s	
bitter things which			and the stand	and the second se	and the second	
quarrel with Cadet 1			and the second sec			
	fore my furlough		A CONTRACTOR OF			
habits of daily life		STATE OF THE REPORT OF THE STATE				
family physician with	and the second		117.000		-	
and the second					and the second se	
will be found in imp						
could be. The rene						
the cadet is more the	oroughly hardened	and strongth	ened in	pogh ;	han we	
	athletic exercises				and the second se	
than we had at the M						
rule and teachers hav	ve constantly befo	ore them bette	r rules			
of to-day is probably	y not very lisble	to my mistake	e ser b	ertentes	as a	
		(Sa	lles Agent.

enough for thus infracting the laws of the mess-hall and the Military Academy; but for weeks I underwent a singular heart-torturefor fear come to the second, Having kann two years at the Academy that I should lose my furlough. the cadet looks forward to the two months' furlough with intense long-The home attractions are probably better appreciated from the ing. long period of his privation at that time of his life than ever in subto my mind and Certainly it was a great relief - a joy to my heart sequent years. in true when at last I became relieved of that apprehension, as the authorities stopped my walking at the furlough line.

- 6 -

♦ What, pray, was the mistake ? "some friends would ask. My mistake was in indulging in anger. I could have controlled myself and should have done so. I could have met the insult offered me by my fellow cadet in another manner, in fact, in such a manner as would have won his heart and made him a life-friend. Brown's whole subsequent life was marred by that episode. I wish it were otherwise.

After Graduating. On Fort Brook. In 1857 during the spring months I was stationed at Tampa, Florida and though having always practiced temperance principles I yielded to the influences about me and to what we may call the habits of service of those days and kept at my quarters wines and other stronger liquors for the entertainment of brother officers and friends who came to visit me. This was no part of table entertainment as the officers who were at old Fort Brook who were without their families public house boarded at the only city katal then existing, which we called Duke's Hotel.". One day an officer, still a young man, but older than myself came in with one or two others to pay me a visit. At first he was inclined to abstain from the refreshment I offered him, including the

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

came in with one of two others to pay me a visit. At first he was 188-

Hotel. . One day an officer, still a young man, but older than myself

NAME.	Street Address.	City.	Business.	Cir. Letter No.	System No.	Gratis Adv. No.
vielded to the infl		nd to what we	Marin all	1 +10 1	112518	A J M
Floride and though	heving alweys pro	oticed tempera	pae bu	neitte	I	
In 186	7 during the spri	ng months I wa	s stat.	oned a	. Tampa	
	. After Graduat	me. 000 Yo	4131	7010		
quent life was mart	ed by that opisod	e. I wish it	Mer.e	therwi	10.	
-pave won his heart	erd made him a li	fe-friend.	Brown.	MJOTE	sub so -	
my fellow cadet in	unother muner.	n fact, in suc	h a mei	mer as	would	
and should have der	e so. I could h	ave met the in	sult of	fered	ie ph	
Ny mistako was in 1	aduleire in argen	. I gould h	AG GCE	rolled	BASOTI	
	pray, was the mis					
ties stopped my we	tkirg at the furl	ouch line.				
when at last I beca	se relieved of th	at apprehensio	n,	a the	uthor 1-	
seinent Tears.	Seriainly it, was	a great relis.		02 EQ	a poois	
long period of his]			my mind	in ever	dua at	
ing. The home atta			precist	ed from	the	
the cadet looks for				1 1 1 1 1 1 1 1 1		
that I should lose		A CONTRACTOR OF THE OWNER OF THE		Charles I and		
Acadeny: but for we	aks I underwent a	singular hear .come to the	t-tortu second	Leior.	SUL	
enough for thus infl		and the state of the state of the			116213	

Sales Agent.

glass of liquor; but upon my urging him he took a drink. He went away from my quarters to go elsewhere where drink was to be found and did not cease to indulge in liquor of different kinds till he was in a dreadful state of intoxication. The young man continued his senseless spree till delirium set in. His was the first case of delirium tremens ever Some of us got him home where his distrethat & even had witnessed. ssed wife and myself took care of him till the awful insanity from drink confissing was over. It was not long after this before I became a Christianand united with the church in that vicinity. The course that I had pursued with the officer named affected me deeply. It soon appeared that he was on a pledge against all alcoholic beverages on account of his having had a confirmed habit of drinking. (at the time when he came to my quarters ; and it was my urging that had overcome his resolution and caused him to break his pledge. Some fruit of this incident has been good. It caused me not only to refrain from house allogethe alcohol altogether as the rule of my life but it purified our antiperter from the presence and influence of strong drink. My wife was only too glad to agree with me with regard to this thing, and as we have brought up a large family we shall never regret the course at that time entered upon and never intermitted in our own household home .

- 7 -

The mistake in this instance is plain enough. It broke weakes armied against a backabit, down a soul and brought misery to a household; and who shall be able short of eternity to follow up the consequences of the evil ?

My standard of success ful achievement about this time in 1857 was changed not only in morals and spiritual life but the in my profession which I was following and in another which was at that time perspective. My old standard had been somewhat dim to my sight or insight, but was rather to seek a reputation in the main with more or

or meicht, but was rather to seek a reputation, in the main with more or the perspective. If old standard had been schedulet die to my start 189 The National Cash Register Company, in norther and spiritual life but Dayton, Ohio.

Probable Purchaser Department: The probable of the entry of the Please mail the following advertising matter, charging the postage to my account:

Environ Concern	and a start a little and	d.	The second second	
	Street Address.		110.	er System No. Gratis Adv. No.
unon and never int	ermitted in our	wn household.	ious .	
up a large family	we shall never re	gret the cour	so at that t	ime entered
Elad to sgree with	me with regard t	o this thing.	and as we ha	an e pront e w
from the presence	and influence of	stron€ drink.	My wife w	as only too
alcohol altogether	as the rule of r	y life but it	purified out	. poster
of this incident	tas been good. I	t caused me n	ot only to r	sfrain from
come his resolutio	m and caused him	to break his	pledge. S	ome fruit
time when he came	to my quarters);	od it was my	urging that l	nad over-
account of his hay	ind had a confirm	ed habit of d	inking.	t the .
appeared that hely	as on a pledge at	ainst all alc	sholic bevers	uo seBr
had pursued with t	he officer nemed	affected me d	seply. It	20013
we and united wit	h the church in t	hat vicinity.	The pourse	that I
Wes over. It we	s not long after	this before I	pecane a Chi	istian-
ssed wife and myse	lf took care of 1	im till the a	vful insanity	from drive
that A ever had wi	tnessed. Some	of us got his	n home where	his distroy
spree till delirit	m set in. His v	as the first o	ase of delir	ium tremens
dreadful state of	intoxication. T	pe house were	continued his	eenseless
did not cease to i	ndulge in liquor	of different	inds till be	was in a
away from my quart	ers to go elsewhe	re where drin	was to be f	onna and
glass of liquor;	but upon my urgi	ng him he took	a drink.	He went

Sales Agent.

The new standard consisted in an less ambition for prominence. intense desire to please God, whose loving kindness and fatherly care was made plain to me in the person of his Son, our Exemplar and have Whenever in subsequent life I lost sight of this new leader. standard, as I did at odd times, I made a mistake; but by the help of an ever present Spirit and a conscience, the true standard as I regard it, came back to my vision. Bearing this sentiment in mind day will see how my first mistake after taking command of a regiment of volunteers affected me. A man half intoxicated became unruly and exasperating in my presence. I tried to restrain him and cause him to obey my instructions, but he defied me and I became angry and struck him with my sword, but providentially the man was not much hurt and no other evil consequences came from it than the essence of of the regeneent attratime distrust which permeated the soldiers whom I loved and bore in my The reaction was, however, such a shock that no such instance heart. occurred again during my long war experience.

--8---

In a military point of view, there are some things that are neither mistakes nor errors, but rather the essential weaknesses of agnostics. For example, the instant a man commands a brigade he must have a staff of such intelligence as to replace himself in inspections, in discipline, and in drill, and especially in simulative I had excellent young men around me - young men who operations. wasso proved brave and efficient, at Bull Run and in subsequent actions noue as far as the Rappahannock and on the Peninsula, but neither of them had sufficient preliminary instruction for the best performance of Again, a general officer cannot begin too early to staff duty. study and practice the habit of keeping himself thoroughly informed Sheridan discovered of his adversary's intentions and movements.

The National Cash Register Company, ivol esofw . bod esseld of existe estate Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

-189-

NAME. Street Address. City.	Business.	Cir. Letter No.		Gratis Adv. No.
to my vision. Bearing this sentiment in mine way	se back	105. J1 1	- and	
first mistake after taking command of a regiment	how my	111 see	1.01	
ted me. A man half intoxicated became unruly and	bells a	lunteer	or ro	
presence. I tried to restrain him and cause him	in my	gritere	өхазр	
ions, but he defied me and I became angry and	-1.77 TAKE 0.00			
sword, but providentially the man was not much	10-10-10-10 Carl 10-10-1	120 966		
vil consequences came from it than the basence of	1.1 1 1 1 1 2 1			
sated the soldiers whom I loved and bore in my	Sand Lines	1155	1.135.11	
on was, however, such a shock that no such instance	- A	S. S. S. S. S.		
ng my long war experience.	All San All	19.00.00000	Ling Lings	
itary point of view, there are some things that	a line a ship			
a nor errors, but rather the essential weaknesses	1975			
example, the instant a man comunda a brigade he	D. 205-20 32+	The shares and	TAT	
f such intelligence as to replace himself in		1 12/2011		
ipline, and in drill, and especially in simulative			1	
excellent young men around me - young men who	A CONTRACTOR OF THE	COM A PROPERTY OF	a la ser a l	
ficient. At Bull Run and in subsequent actions	10.00			
nannock and on the Peninsula, but neither of them	- 162	S. 1983.4		
iminary instruction for the best performance of				
n, a general officer cannot begin too early to	AFRI	duty.	Tlate	
the habit of keeping himself thoroughly informed	ectice			
intentions and movements. Sheridan discovered	11/2 2405		Sa	ales Agent.

this necessity earlier than I did. He hired special scouts and paid them out of his own pocket, even when he was only a division commander. I will say that my own methods of probing for information were never completely satisfactory to myself. It is a delicate and difficult work, and had better be given exclusively to a staff officer, most carefully chosen. # Crutietaur.

- 9 -

At Antietam I commanded in the outset of the battle a brigade, and went into action in Sumner's Corps under General John Sedgwick as the division commander. On the field, in thick woods, and under the sharpest sort of fire, Sedgwick was wounded and retired. Jaking the division leftward I remained in command. There was a gap between our division, and leptward Richardson's into which the Confederates penetrated and caused us to On serious reflection I am inclined to think that I erred retreat. atones in not sending my ablest officer to that left flank to manage as I would have done if present, that is to say, to make the necessary changesof front to meet and withstand the new opposition. This I did not do, but trusted to the brigade and regimental commanders General Sumner, the Corps Commander came up to our concerned. rear and was understood by our officers to command in rather an ex-He wanted only a change of front cited manner an instantaneous retreat. Had he sent his orders through we quietly all confusion might even then have been avoided. The result of my error and Summer's haste and impatience made our retirement from the ground we had won hazardous enough and disappointing. No great harm resulted, for we were re-organized at the edge of the next grove within plain sight of the position we had lost, and our artillery supported by infantry caused the Confederates to stop and turn back so that our line was not badly broken.

The National Cash Register Company, and Le-creating of the other of the best Dayton, Ohio.

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

lery supported by infantry caused the Confederates to stop and turn

citeo manner an 11	Street Addr		City.	Business.	Cir. Letter	System No.	Gratis Adv.
rear and was under	147				No.		No.
concerned. Gene	fur omnar?	tene on h	CORDINGEL	CHUR	ab coro	m. /	
	The second of the	Culled B	- KATHERA	1114 9271	5TI OLE		
did not de, bût ti	rusted to t	ne briande	and realm	sntele		r.8	
changesof front to	d meet and 1	withstand	the new op	positio	a. Th	is I	
would have done i	f present.	that is to	say, to m	ské the	necess	er.A	
in not sending my	ablest off	reer to T	TAT TOTO IL	ank to		88 ±	
E CALLER CALLER CONTRACTOR	102	13.17					
retreat. On ser		and the second					
Richardson's into	which the (Jonfederat	tes penetra	ted end	Caused	us to	
I remained in com	rand. The	ere was a	Sep betwee	a om. g	ivision	and	
and under the sha	pest sort (of fire, ?	sedgwick wa	e wound	ous be	retired	
Sedgwick as the di	ATETON CON	BELIGEL	On the 11	070 ' TH	PUTCK	MCOGE.	
brigade, and went					A States		
				1000000			
Y CI AND	letamil com	whded in	the outset	of the	battle	C. C	1
officer, most care:	willy chosen	and the	Charlie to	CER .	(children)	114 March	
	i. and had l	etter be	Siven excl	usively	to a s	CALL	Sing
tion were never co	empletely su	tisfactor	A ro wheet	L. TO	18 8 9	PIROTE	
commander. I w				19	1.1.28		
paid them out of !							
this necessity ear	rlier than 1	did.	He hired a	special	scouts	and	
	Cellin ny Bash	A BARREN				1	

Sales Agent.

189____

At Fredericksburgh I was still commanding a division under Darius N. Couch as Corps Commander. The preliminary work of my division in taking the town and clearingthe whole right front for subsequent operation was satisfactory. Had the 7th Michigan of our division offered itself a few hours earlier to speed over the Rappahannock in the batteaux and root out the Confederate skirmishers from the opposite bank, as they finally did , it would have saved many lives. No error is alleged, but simply there was a lack of experience.

A. Indanchoburg.

Later in the war such prompt and intelligent action became a matter of course.

After the bloody battle of the second day had strewed the ground where French, Hancock and Howard had undertaken to advance against the Marke Heights, my division held a line along a ridge in rear of this ground with the old canal behind them. I had gone to the steeple of a church with General Cough to take observation by the use of strong field glasses and a telescope. While looking toward the front I saw a portion of my right giving back. Instantly I descended to the street and with my staff gallopped as rapidly as possible to the front.Before my arrival, however, the line had been restored and was all right.

General Couch afterward chided me for my action. He said that by such haste, rushing through the street with a mounted staff, I was liable to create a panic. My mistake was in not sending a single staff officer whose swiftness was not often mistaken to carry my instructions. This of course was a good lesson ever after carefully heeded.

288

- 10 -

No predericated if were full commanding a civision under Derius N. Couch as Corps Commander. The preliminary work of my division in taking the town and clearing the whole right front for subsequent operation was satisfactory. Had the 7th Michigan of cur division offered itself a few hours carlier to speed over the Rappahannock in the batteeux and root out the Confederate sairmishers from the opposite bank, as they finally did do, it would have eaved many lives. No errie is alleged, but simply there was a lack of experience.

- IO -

C.

Later in the war such prompt and intelligent action became a matter of course.

After the bloody battle of the second day had streved the ground where French, Hancock and Howard had undertaken to advance egainst the Marje Heights, my division held a line along a ridge in rear of this ground with the old camal behind them. I had gond to the steeple of a church with General Couch to take observation by the use of string field glasses and a telescope. While looking toward the front I saw a portion of my right giving back. Instantly I descended to the street and with my staff galloffed as rapid been possible to the front. Before my arrivel, however the line had been possible to the front and with and sold been were only been were the front is street and with a set of the line had been were the line had been possible to the front and with street field been were only been were the line had been were

City.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

The National Cash Register Company, and the second of the

Street Address.

arefully needed.

NAME.

189_

System No.

Gratis Adv.

Sales Agent.

Cir. Letter

Business.

Chancellorsville was the mext battle. In location and disposition of the 11th Corps I obeyed specific instructions. My omissions in that action, after the scrutiny of years, T should say came from two causes. One was that I had not been with the Corps long enough to thoroughly apprehend the character and ability of each division and brigade commander. The result was that I allowed the wrong brigade to hold the right flank in the forest. The other reason came from insufficiency of information. Had my cavalry or any cavalry, for I had nothing but a small escort, discovered, as General Fitzhugh Lee did, that round hill in the thick woods to which he took Jackson a half mile further toward the Rapidan than he had intended to go, and from which they obtained glimpses of our extreme right, and later commenced their furious onset, I should surely have ordered General Devens, the division commander, to have seized and fortified that knoll. I did have Barlow's division so intrenched as to cover the approaches from the west, but it was not my fault that he was taken from me and sent to re-inforce another corps by his large brigade just before the engagement began. There was still another fault of omission . When the day before my Corps left its position and marched under Hooker's orders a mile or more to the front none of us took pains to prevent the escape from our lines of the non-combatants residing at and near Dowdall's Tavern. It is said that one or more of those inhabitants went to General Lee and gave him detailed information of our situation. Impressed by that experience, I caused civilians to be guarded and often when found on horse-back to fall into our moving columns and remain with us till any information they might have could not do us harm.

24

- 11 -

P. At Chancelensville.

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

us till any information they might have could not do us harm. 183-

-	CO CUE TIONO UN	Street Address.	ue no braieur	the esc	the m	TE COL	
			and the second	Business,	Cir. Letter No.	System No.	Gratis Adv. No.
	left its dositi	on and marched up	der Hooker's d	urders 1	mile a	ur more	VA
	still snother f	ault of omission	. When the	day be:	'ore 'my	Corps	
	his large brigs	de just before th	e engagement l	egan .	There	ARS	
	that he was tak	en from me and se	nt to re-info	rce anot	per cor	be ph	
	as to cover the	approaches from	the west, but	it was	not my	fault	
	fortified that	moll. / I did h	ave Barlow's (ivision	ni oa in	renche	
		Devens, the divi		MARCH STR		1.1	
	Kight and later	connenced their	furious onset	I shot	ild sur	ly have	
1	intended to go.	and from which t	hey obtained (linpeer	no to	. 0x;1.0	
	he took Jackson	a half mile furt	her toward the	Rapida	m\than	he had	
	General Fitzhug	h Lee did, that r	ound hill in t	the thid	k wood	to wh	
	any cavalry , 1	or I had nothing	but a small e	scort.	liscover	.ed , a	
	reseon came fro	n insufficiency o	f information	Had	my éava	lry or	
	wrong brigade t	o hold the right	flank in the	forest.	The c	ther	
	division and br	ágade commander.	The result v	ias that	I alle	wed the	
	long enough to	thorou∈hly appreh	end the charac	ter and	abilit	y of e	
	care from two c	apses. One was	that I had not	v need v	ith th	Corps	
	omissions in th	at action, after	the serutiny o	of years	· 1 spe	uld say	
	disposition of	the 11th Corps I	obeyed specifi	c insti	uction	· 1/2	
	Chan	cellersville was	the most battl	.e. Ir	locati	on and	

Sales Agent.

The first day at Gettysburgh on account of General Reynolds' death so early in the morning just as he was putting his first division into battle devolved the command an entire wing of the Army of the Potomac suddenly upon me. Many criticisms have been made and published against my management of that day, but they have come directly and indirectly from rival claimants to military credit . A conscientious review of that and the subsequent days How of the great battle brings to me only one source of regret. far I am personally responsible I will leave my readers to judge. This is the statement: Late in the afternoon of July 1st seeing the absolute necessity of retiring my force to Cemetery Ridge, if I that por cust would hold it, I ordered Beauford with his cavalry and Schurz with the 11th Corps, except Steinwehr's Division. already with me at the Cemetery, and Doubleday with the entire 1st Corps to retreat and form line as follows : The 11th Corps on the right, the 1st Corps next and the Cavalry to extend the line as far as possible southward. I sent a staff officer to each of these organizations with the orders, and the orders were executed. Had the 1st Corps gone obliquely to the Ridge without passing through the city, the clogging and confusion in the town would have been prevented. My staff officer Had I been sent to Doubleday should have secured this action. personally with that commander I should have done that very plain and essential thing. My omission was to charge the staff-officer

- 12 -

or hettrobus

pro forma to so execute the movement. After Gettysburgh one division - the one which I regarded as the largest and best - was removed from my corps and

sent to South Carolina below Charleston to be comparatively idle till the close of the war. As near as I can ascertain this

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: 12 Out set ou oper the operation of the state of the

Please mail the following advertising matter, charging the postage to my account:

sent to South Carolina below Charleston to be comparatively idle188-

NAME. DOOD TOOS	the second s	Address.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		The second second second	Cir. Letter No.	System No.	Gratis Adv. No.
confusion in the		t.				staff	officer	N
ly to the Ridge	without		sprone		by, the	clough	he and	
ders, and the ord	ere word	execute	с. н		st Corp	e Cone	oblique	-
I sent a staff q	fficer t		f thes	o organi	sations	with t	10 OL-	
next and the Car	alry to	extend t	he lin	a as far	as pos	sible s	outhwar	•
form line as fol	lows :	The lit	A Corp	s on the	right.	the la	Corps	
Cemetery, and Do	ubledsy		entir	e let Co	rps to	retreat	and	
the lith Corps,	except 8	teinwehr	's Div	laion, a	iready .	with me	at the	
would hold it, 1	ordered	Beaufor	d with		Tr.d and	l Sobur	a with	
the absolute ned	essity o	f ratiri	ul ul		Cometer	y Ridge	· 11 1	
This is the stat	ement:	Inte in	the a	tarnoon	of July	lst s	othe	
far I am persona	lly resp	onsible	I will	leave m	reader	s to j	igRa.	
of the great but		Re of we	only a	nie some	te of te	gret.	How	
credit . A con	scientio	is revie	a oz e)	ut and	he subs	equent	days	
have come direct	Ly and it	adirectly.	from	rival c	aimente	to mi	itary	
been made and pu			a) worde		of that	day, t	ut they	
the Army of the	otomac	suddenly	apon a		Man y co	itician	s have	
first division i	oto batt		red the		ខា ខ្មារ	iro wir	g of	
Reynolds' death	co carly	in the'	norning	just a	he war	poces	g his	
L	he first	day at	ottysi	urch o) récom	t of Ge	noral	

Sales Agent.

result was brought about by the influence of General George H. Gordon, Knowing of him, that he had a distinguished career in Mexico, was a West Point graduate and had come to the front as Colonel of the Second Massachusetts Volunteers and also that he had been promoted to a Major Generalship for ability and efficiency, I corresponded with him and with the War Department, and finally secured him to command my first division. He appeared cheerful and friendly, but was not pleased with the Corps and did not cease from his arrival to do all in his power to become detached. The mistake I made was that I had not more thoroughly investigated the peculiarities of General Gordon before I solicited his coming and co-opera-The result to me was a diminished Corps and caused my tion. being sent to re-enforce the Army of the Cumberland upon the call of General Rosecrans after the battle of Chickamauga. By this. Matin however, I gained in operations and in promotion very soon subsequent to the battles about Chattanooga under Grant, late in 1863. PI began with the 4th Corps the ensuing April, 1864.

From the time of my reporting to George H. Thomas, Rosecrans success-(Inc 11 the 4 He army surps) or, my commands had been engaged in very active operations which May 27 the 1864 included eight bloody battles when General Sherman sent me with two (Georgia) divisions from New Hope Church through the forests to his extreme left flank - a distance of five or six miles. I had T. J. Wood's division of my Corps (the 4th) and R. W. Johnson's of the 14th Corps. Owing to the rough ground and underbrush the march was a difficult and tiresome one. From observation and reports, I judged that we had already passed the end of the Confederate line which was very mearly parallel to my march. I had Wood's division

- 13 -

(NO

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

NAME.	Street Address.	City.	Business.	Cir. Letter No.	System No.	Gratis Adv. No.
included eicht	bloody Battills of	un Ceréeral. Sh	and a contraction	mt_me_	with two	1
or, my commands	had been engaged	in very acti	te oper	stions '	which	
From the time o	f my reporting to	George H. Th	omas .Ro:	secrans	SUCCES	2-
VI beg	an with the 4th C	orps the ensu	us vbr:	1, 186	F.	
to the buttles	about Chattanooga	under Grant,	late in	1863.		
however, I gain	ed in operations	and in promot	TOTA VOL	8001	nbesqu	
of General Rose	orans after the b	attle of Chic	สมสายส	By	this.	
being sent to n	e-enforce the Arm	y of the Cumb	erland t	ipon the	call .	
tion. The	result to me was	a diminished	Corps a	nd cause	Au pa	
ities of Genera	l Gordon before	l solicited b	is conit	e and a	o-ober	Y-
I made wae that	I had not more t	boroughly inv	astigate	ed the j	eculia	-
arrival to do a	ll in his power t	o become deta	ched.	The r	istake	
"fy", but wis not	pleased with the	Corps and di	d not of	ave fre	m his	
him to command	ny first division	. He appea	red chee	urful a	d friet	
sponded with hi	n and with the Wa	r Department.	and fir	ally se	om.eq	
moted to a Major	. Generalship for	ability and	efficier	Rgy, I d	0110-	
the Second Mass	achusetts Volunte	ors and slao	that he	had bee	n pro-	
was a West Point	graduate and ha	d come to the	front a	a Color	19] 01	
Gordon. Knowing	of him, that he		tished e	91.001. I	n Mexic	0 *
reall was broug	ght about by the	influence of (loneral	George	H.	

47 C

Sales Agent.

R.N.

to make the attack and Johnson's placed in echelon for to the the left to guard his flank and to support the attacking force. My, charge was met by so heavy opposition from behind strong intrenchments that Wood's Division was repulsed and Johnson's did not advance. Our losses were very heavy. By fortifying, working my planned by men all night, I succeeded in preventing a counter attack from my adversary and caused what General Sherman desired - an immediate withdrawal of his whole force from Sherman's front. Subsequent testimony showed that if R. W. Johnson's division had been pressed forward at the time of the attack he would have found little, if any, opposition at the most nothing but cavalry to oppose his artillery and infantry. I do not blame myself in this review but I think the same as I did concerning Doubleday's retreat, that I all Miture should have had my ablest staff-officer with Johnson, the Division Commander, to order him in my name to do as Grant said to Sheridan, "Push, push forward."

- 14 -

Supporting divisions require the most enterprising commanders to cause them to bring up help sufficiently prompt to save a wavering attack. Allouter battle of Sora Chapel. After McPherson's death I succeeded to his command, the 27th of July, 1864, and fought my first battle, commanding three Corps, the 15th 16th and 17th, on the 28th of July at Ezra Chapel. This battlefield is a few miles southwest of Atlanta. I have no criticism in my memory against General Howard for that eventful day, the 28th of July, except this, that I did not follow up promptly and so reap greater fruits of a victory. My excuse is that Sherman had promised that Morgan's division, already south of me,

and so reap greater fruits of a victory. My excuse is that Sherman had promised that Morgan's division , already south of me.

The National Cash Register Company, 118 , 1982 1 919 101 101 101 10 blomber Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

NAME.	Street Address.	City.	Business.	Cir. Letter No.	System No.	Gratis Adv. No.
gavering attack.	MoPherson's dant1	T suchaadad	P bis	comm nd	the	
ers to cause the	m to bring up hel	p sufficiently	broub	to sa	10 g	
Suppor	ting divisions re	quire the most	enter	orising	CO HILMI LUO	-
"Push, push forw	ard."			-		
Commander, to ord	er him in my name	to do as Gran	it said	to She	idan.	
should have had	my ablest staff-o	fficer with Jo	hnson,	the Di	ision	
think the same s	s I did concernin	g Doubleday's	ratreat	. that	I	
lery and infantr	y. I do not bla	me myself in t	his rea	ilew but	I	
any. opposition	at the most nothi	ng but cavalry	to opp	ose hi	artil	
forward at the t	ime of the attack	he would have	found	little	if	
testimony showed	that if R. W. Jo	hnson's divisi	on had	peeu bi	essed	
withdrawal of his	s whole force fro	a Sherban's M	ont.	Subsequ	oné	
adversary and ca	used what General	Sherman desir	ed - ar	immedi	ate :	
men all night, I	succeeded in pre-	venting a coun	ter att	ach fre	Au ya	
advance. Our li	nere vere very h	bavy. By for	tifying	, WOT	ing my	
trenchments that	Wood's Division	as repulsed a	nd John	son's d	id not	
Ny charge was me	ot by so heavy opp	osition from	behind	strong	in-	
the left to gua	d his flank and	to support the	attack	ing for	69.	
to make the strac	ic and Johnson's p	alacad in e	abelon	fine	to the	

0

Sales Agent.

would come in to re-enforce our weary fighters. Morgan was delayed by the enterprise of the Confederate cavalry and did not make I should have taken a sufficient force from Dodge his appearance. and Blair , who were but little engaged, and formed a heavy column and pressed it straight forward beyond my right flank. I might then have swept the field and possibly have entered with the Confederates the Atlanta gates and captured some important strongholds. The lesson is : in a battle depend as far as possible on your own resources. The operations and battle of Jonesboro, Georgia, the 30th of August, 1864, gave me great satisfaction as an army commander. I advanced six miles on my own motion, captured a bridge, crossed a river and took the heights close to jonesboro, and early the next morning repelled the attack of General Hardee batte who commanded upon that half field, about half of Hood's forces. We repelled Hardee's attack in the early morning and then I entrenched and waited for the Army of the Cumberland to re-enforce my left. It was done during the day so that the entire battle resulted favor-I make the same criticism upon myself at Jonesably to our arms. boro. I need not have depended on the outside re-enforcement but after Hardee had been driven back I might have followed up our with prompt vigor with a view work; speaking in military parlance to obtain a substantial and glorious victory, and thus have prevented what occurred namely. a R. Hazen & Gart Me Allister. Savanue In subsequent operations till the taking of the second Savanuck

do not accuse myself of any military error of importance. One thing however, I omitted to do for which I have felt a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying the country between the Savannah and the Ogeechee rivers and near

336

- 15 -

layed by the enterprise of the Confederate cavalry and The National Cash Register Company, and Blair , who were but little engaged, and formed a heavy column

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

189___

come in to re-enforce our weary fighters. Morgan was de-

No. sayon this is a bathle denote an fur as one bis on your own resources. The operations and battle of Lonsboro, Georgia, the 50th of Aurist, 1864, more no great satisfaction as an army ecomender. I aiv meet six miles on my own motion, captured a bridge, crossed a river and took the bathle of Hool's to ronesboro, and early the next morning repelled the stack of General Hardes who commanded upon that "21" field, about half of Hool's forces. We repelled Markes a statesk in the samily morning and then I antronch ad and waited for he Army of the Cumberland to ro-conferes my left. It was done during the say so that the entire bathle resulted favor- boro. I need not have depended on the outsidg ro-enforce my left. boro I need not have depended on the outsidg ro-enforce my left. ably to our arms. I make the same criticiam upon mysalf at Jones- toro I need not have depended on the outsidg ro-enforce my left of the forces. Alter iteries bat been driven bask 1 might have fullowed up our for our victory, and thus have revented what commend, and alter of the for the dependence to obtain a substantial and here iteriaries the the sections with the taking of the start of not secure years of a sy while averned what commend, and here are to be the secure operations that commend, and here are indented to do for which i have fallowed up our for any secure years of a sy while averned is the taking of the secure how det. I (witted to do for which I have falt a regret. I work to how and the here of for the taking of the two the how and secure years of a for which I have falt a regret. I work to how and secure of a for which I have falt a regret. I work to how any set of the do for which I have falt a regret. I work to how any and the do for which I have falt a regret. I work to how any and the do for which I have falt a regret. I work to how any and any and any and any and any and any and how any and how any any and how any and how any and how and have a set of the how falt a regret. I work to how any and how any and how any any	NAME. Street Address. City.		Cir. Letter No.	System No.	Gratis Adv. No.
the Ota of August 1864, gave no great satisfaction as an army commander. I aiv most six miles on ny own motion, captured a bridge, crossed a viver and took the heights close to ponesboro, and early the next who communical upon We repealed Hardes is attack in the attack of General Hardes ad and white drow he Army of the Cumborismi to re-onforce my left. It was done during the dray of the Cumborismi to re-onforce my left. boro. I need not have depended on the outside re-entropenent burget for the hear dray a substitute battle resulted favor- ably to our arms. I make the same criticism upon nyealf at Jones- boro. I need not have depended on the outside re-entropenent work, speak as in military parlance to obtain a substantial and allor our story, and thus have revented what optimed need alor our story, and thus have revented what optimed need alor our story, and thus have revented what optimed need alor our story, and thus have revented what optimed need alor our story, and thus have revented what optimed need alor our story, and thus have revented what optimed need alor our story, and thus have revented what optimed need and and revented that optimed to be the start of the story of the dray military error of importance. One thin have are, I mitted to do for which I have fait a regret. I went to be and are, I mitted to do for which I have fait a regret. I went to	attle depend as far as possible on your own	d a gi : ia	USBR6:	That.	
sommander. I adv mosal six miles en my own motion , captured a bridge, erosased a 'iver and took the haidhts close to romesboro, and early the next morning repelled the attack of General Hardes who communied upon that 'mil' field, about half of Hood's forces. We repelled Maries a attack in the early morning and then I antronic ad and waited for the Army of the Cumberland to re-enforce my left by to our arms. I make the ame criticiam upon mysalf at Jones- boro. I need not have depended on the outside re-enforce on work spearing in bilitary parlance to obtain a substantial and giorious victory, and thus have revented what commond make an electrons victory, and thus have revented what common dential and the net accuse reself of any military error of importance. One this bawa st, I mittar of confederate forces, and the the taking of the the electrons victory, and thus have revented what commond make and the net accuse reself of any military error of importance. One this howen st, I mittar to a formed, the taking of the taking in the source reself of any military error of importance. The the taking bawa st, I mittar to a formed, show fielt a 'egret. I went to bawa st, I mittar of the source's and mine the second in a substantial and the out accuse reself of any military error of importance. Show the bawa st, I mittar of a form which is and mine, went so	operations and battle of Jonesboro, Georgia,	ed?	.800m	resou	
bridge, aroused a river and took the heights close to posseboro, and early the next morning repol at the strack of General Hardes who commist upon that haif field, shout half of Hook's forces. We repolled Hardes a strack in the early morning and then I entrench- ed and waited for the Army of the Cumberland to re-enforce my left. It was done during the gay so that the entire battle resulted favo- boro. I need not have depended on the outside re-enforcement boro. I need not have depended on the outside re-enforcement work speaking in military parlance, to obtain a substantial and give out story, and thus have revented what occurred marely, a subsequent unction of Confederate forces. It subsequent to for an of confederate forces. Now are, I mitted to do for which I have fail the taking of stimute. I howe are, I mitted to do for which I have fail a regat. I went to howe are, I mitted to do for which I have fails a regat. I went to	64, gave me great satisfaction as an army	August. 18	lo ditol	e da	
and early the next morning repei hed the attack of General Hardes who command upon that maif field, about half of Hood's forces dand waited for the Any of the Camberland to re-enforce my haft ad and waited for the Any of the Camberland to re-enforce my haft to was done during the any so that the entire bat he resulted favor- boro. I need not have depended on the outside re-enforcement boro in secaring in military parlance, to obtain a substantial and glorious victory, and thus have revented what commod memory, a do no secare was for any military entered what commod memory. In the subsequent unstice of Confederate forces, here there is a substantial and do no secare was for any military enter of importance. One this hows or, I duited to do for which y have of importance. One this hows or, I duited to do for which y have of the taking of reignet. I	d six miles on my own motion , captured a	I advance	.nobri	C ONTRO	
who communied upon that 'mit' field, about half of Hood's forces. We regulaed Hardes a state in the same worning and then I antrenuched and waited for the Army of the Cumberland to re-enforce my left. It was done during the day so that the entire battle resulted favor- ably to our arms. I make the same critician upon myself at Jones- boro. I need not have depended on the outside re-enforcement work speaking in military parlance to obtain a substantial and giorious victory, and thus have mevented what courred marely, a do not scouse was for a forces. The tain of the tain the tain of the tain of not scouse was in this have interesting the tain and the notice of confederable forces. The substantial and the notice of any military partalous till the taking of stimult. I resubsequent anotion of Confederable forces. The substantial and the not scouse was if of any military error of importance. One think to not accure the set of the which have fait a regret. I work to bowed at. I contend to do for which I have fait a regret. I work to bowed at. I contend to do for which I have fait a regret. I work to bowed at. I contend our armise, Slooun's and mine, were courred parts to the set of the do for which I have fait a regret. I work to	r and took the heights close to remembere.	evin a been	e, cro	brid	
We repulsed Hardes is attack in the early morning and then I antranche ed and waited for the Army of the Cumberland to re-conforce my left. It was done during the gay so that the entire battle resulted favor- ably to our arms. I make the same criticiam upon mysalf at Jones- boro I need not have depended on the outsidg re-entorsement but effer. Hardes has been driven bask I might have followed up out work speak my in military parlames to obtain a substantial and glorious victory, and thus have crevented what occurred namely, a subsequent unction of Confederate forces. It subsequent to de for which I have fail of stiands. I for accure myself of any military error of importance. One think however, I emitted to de for which I have fail a regret. I went to General Sharman when our strales, Slooum's and mine, were occupied	ning repolled the attack of General Hardee	te next mor	arly th	and a	
We repulsed Hardes a attack in the early morning and then I antranche ed and waited for the Army of the Cumberland to re-onforce my left. It was done during the gay so that the entire battle resulted favor- ably to our arms. I make the same critician upon myself at Jones boro I need not have depended on the outside re-enforcement but effer. Hardes has been driven bask I might have followed up out work speaking in military parlance to obtain a substantial and glorious victory, and thus have revented what occurred nemely, a subsequent unction of Confederate forces. It subsequent is subsequent operations till the taking of neither to however, I emitted to de for which I have faile resulted to however, I emitted to de for which I have fail a regrat. I werk to General Sharman when our strales, Slocum's and mine, were occupying	t half field, about half of Hood's forces.	ad upon that	tre emmore	oriw	
ad and vaited for the Army of the Cumberland to re-enforce my left. It was done during the day so that the entire battle resulted favor- ably to our arms. I make the same entiretam upon mysalf at Jones- boro. I need not have depended on the cuteids re-enforcement but ther farces has been driven back I might have fallowed up out work speaking in military parlance to obtain a substantial and glorocas victory, and thus have prevented what control armely, a subsequent unction of Confederate forces. It subsequent operations till the taking of attained do not accuse wase f of any military enfor of importance. One thin howear, I quitted to do for which I have faits a regret. I went to General Sherman when our armise, Slocum's and mine, were occupied.					
It was done during the day so that the entire battle resulted favor- ably to our arms. I make the same critician upon myself at Jones- boro. I need not have depended on the outside re-enforcement but fter Hardse bat been driven back I might have fallowed up out work speaking in military parlance to obtain a substantial and glorious victory, and thus have prevented what contrred mamely, a subsequent unction of Confederate forces. In the taking of might. I for not accuse myself of ary military error of importance. One think however, I emitted to do for which I have fait a regret. I went to General Sherman when our armise, Slocum's and mine, were accupying	Army of the Cumberland to re-enforce my left.	ed for the	tisw br	us he	
ably to our arms. I make the same critician upon myself at Jones- boro. I need not have depended on the outside re-enforcement but offer.Hardse but been driven back I might have fallowed up out work speaking in military parlance to obtain a substantial and glorious victory, and thus have revented what occurred merely, a subsequent unction of Confederate forces. I have not in a substantial and do not accuse waself of any military error of importance. One think however, I omitted to do for which I have fait a regret. I went to General Sharman when our armies, Slocum's and mine, were occupying			10.0277070		
boro I med not have depended on the outside re-enforcement but ifter Hardse but been driven bank I might have fallowed up out work speaking in military parlance to obtain a substantial and glorious victory, and thus have revented what occurred marely, a subsequent unction of Confederate forces. It subsequent operations till the taking of friends. I do not accure syself of any military error of importance. One think however, I omitted to do for which I have feit a regret. I went to General Sharman when our armiss, Slocum's and mine, were eccuping				S	
but ofter Hardse bas been driven bast I might has fallowed up out work speaking in military parlance to obtain a substantial and glorious victory, and thus have revented what commrod memory, a subsequent unction of Confederate forces. It subsequent operations till the taking of stimute. I do not accuse myself of any military error of importance. One think howes ar, I emitted to do for which I have fait a regret. I went to General Sharman when our armies, Slooun's and mine, were coupying				States and	
work speaking in military parlance to obtain a substantial and giorious victory, and thus have prevented what converse manaly, a subsequent unction of Confederate forces. In subsequent operations till the taking of stimute. I do not accure myself of any military error of importance. One think however, I dmitted to do for which I have feit a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying					
glorious victory, and thus have prevented what occurred merely, a subsequent unction of Confederate forces. A subsequent unction of Confederate forces. A subsequent operations till the taking of atiants. I do not accure myself of any military error of importance. One think however, I emitted to do for which I have fait a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying	Service of Energy	10.0000	the part in	harder 1	
subsequent unction of Confederate forces. A subsequent for a content of the taking of attaints. I The subsequent operations till the taking of attaints. I do not accure myself of any military error of importance. One thing however, I emitted to do for which I have feit a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying					
In subsequent operations till the takin; of stimut. I do not accure muself of any military error of importance. One thing however, I emitted to do for which I have felt a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying					
do not accuse myself of any military error of importance. One thing however, I emitted to do for which I have felt a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying	Mary search and the second second	BO PARA	LADO ALL	1	
bowever, I dmitted to do for which I have felt a regret. I went to General Sherman when our armies, Slocum's and mine, were occupying				n 06	
General Sherman when our armies, Slooum's and mine, were occupying		17 2 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	C. C		
				and the second second	
THE THE REPORT AND THE DRIVER ALL DRIVER AND THE PROPERTY OF T	a Savemah and the Oceachea rivers and near				

the city and said to him, General, Kilpatrick's cavaley cannot take Tis Situated Ft. McAllister on the right bank of the Ogeechee, near the sea. Let me send a division. I named Hazen's division and sent it to assist Captain Reese, my chief Engineer, who had with him already The broken bridge was reour engineer battalion and pioneers. paired in three days, and Hazen's division went on under my positive orders to capture the fort. It was done, and well done. All this was mainly accomplished without any written instructions. My omission here was to have gotten Sherman's approval in writing and to have put my orders to Hazen in definite form. Had this been done the credit of the capture of that fort would not have left me out of published accounts any more than it did General Terry in the capture of Ft. Fisher. The facts of course can be brought out and proven by collateral evidence, but it is always better to make the record complete at such an important epoch on the spot. I would, however, not diminish an iota of the praise due and received by General Hazen. M. ... An incident as the buriaing of Bolumbia S.C.

We crossed to Beauford, thence to the main land, fought through the swamps of South Carolina up to Columbia. I could not have prevented the burning of Columbia and did give no instructions to do harm to that city after our arrival within its limits. There is, however, one omission. The traders and negroes, with a view to conditate our soldiers, ran along the lines of the leading brigade as soon as it had stacked arms in the main street, carrying buckets of liquor. This, taken by the men on empty stomach\$ made many of them wild and hilarious. Sherman and myself, riding in a little later than the men, were received with extraordinary enthusiasm. The wind was blowing a hurricane. Sherman regarded

324

Iteat

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

assist Captain Reese, my chief Engineer, who had with him already

to him, Coneral, Kilpatrick's cavalry cannot take

- - 16 -

_189___

				tiosan min				
No.	NAME. errob flew	Stree	t Address.	City end	Business,	Cir. Letter No.	System No.	Gratis Adv. No.
	en instructions.	and kind the	without w	Accounting the	flecter, s	ew ald;	All.	
	oval in writing	n's appr		sos eved of as	here w	no tas in	My o	
	m. Had this be	nite for	en in defi	orders to Haz	but un	e vad of	bris	
	ot have left me	bluow :	titat fort	the capture of	edit of	the cr	domo	
	maral Tariy in	t did Ge	t mands erro	accounts any n	bedall	of pub	out	
		n of cour	The facts	Fisher.	. JA 10	eutget	edt.	
	of reffer to	si ti .	dance, but	ive isretellos	yen by	and pro	đươ	
	th on the spot.		A CONTRACTOR OF THE STORE					
					1.		1.1.1.1.2.12	
	ain Land, fought				Service and			
	ton blues I .e.	A STATES			a farmer	1992		
				city after ou	8.7.8.7.8			
	a of the leading							
	niymas, carryin							
	ty stomacht made				and the second			
	elf, riding in	A MARKEN A			100000000000000000000000000000000000000	1000000000		
	traordinary en-							
	bebussen mamoid	8 . 9RM	orazos e S	ATTADIO UTA DU		· INBL	Sa	ales Agent.

the demonstration as nothing more than the occasion would warrant; but I discovered from closer observation the real state of things, and called the attention of a prominent commissioned officer to it. Then, we went on to secure our quarters and places of rest. My omission was to send a staff officer immediately to have that brigade replaced by another. I did subsequently send in General Chas R. Wood's entire division, but it was too late to prevent the loss of many men, stupefied by drink. Here is the instance where on my part an ounce of prevention would have been several pounds of cure. Malight - Arisky recuracy.

As soon as the battle of Bentonville in which Slocum and myself both bore a part was finished by the retreat of the Confederates we pushed on under our instructions first to Goldsboro and thence to Raleigh. About the time of Johnston's surrender, thinking the country clear of all hostile forces, I rode out one morning accompanied by a small escort. The escort had passed a clump of trees to the right of the road, and as my staff , nd my orderlies and myself came out of a thinish woodland into the small open space near the clump of trees several shots were fired at us from the I believe none of us were injured but my horse became thicket. frantic, whirled about and ran with me. I thought at first I could slacken his gate gradually, but found that the bit made no impression. This conduct for which my comrades would doubtless hold me responrunder the circumbances sible, was mortifying in the extreme; but those with me were not the unwilling to follow my example, and so gave me chase. One of orderlies 4408 keeping nearest to the runaway. At last a tree by the side of the road was close enough for convenience so that I jerked my horse's head and neck against it, blinding him sufficiently to break up his

324

- 17 -

The National Cash Register Company, to itevies do resolo nori berevose ib I dud Dayton, Ohio. ero testamos duenimora e to noitmette edt belles bre

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

- 17 -

NAME.	Street Address.	City.	Business,	Cir. Letter No.	System No.	Gratis Adv. No.
	ni add ai eneH			18 8 10	Treater	
	uld have been set					
	h serenar rea				20091510	
which Slocum and				Calles Saller		
st of the Confeder-		Else and the second second			mysel	
	uctions first t			222		
surrender, think-					1. 21. 0. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	
le out one morning			23 A T A B			
assed a clump of						
ny orderlies and	and as my staff .	of the road,	right,	to the	soorit	
all open space	ma odf ofni brail	a thinish wood	to tuo	f camè	mysel	
at us from the	shots were fired	rees soveral	t lo qui	vio odj	near	
ny horse became	were injured but	ve none of use	I belie	S .te	loldj	
nt at first I could	th me. I thoug	out and ran w	irled al	ia, whi	frant	
made no impression.	found that the bi	adually, but	gato gr	en his	slach	
as hold me respon-	les would doubtle	ich my comra	for wh	e onduet	This	
with me were not						
se.One of orderlies						
by the side of the						
	ience so that I j					
ly to break up his	as him sufficient	ibmild , blindi	ik again	and net	haed s	ales Agent.

189-

A

pace. The orderly and myself succeeded in turning him about and we rode on to meet the escort which, not seeing me near, had turned back. Whether the party that had fired upon us was simply a few guerrillas or more probably the cavalry outpost of the enemy I never ascertained. The mistake at this time for a general officer of my rank to make was two=fold : lst, I should not have ventured so far beyond my command beyond our lines with a comparatively small escort. Mosby came very near capturing me under similar conditions the year before, when I was passing from one corps to another (without adequate force: 2nd, I should not have allowed my escort to get far enough ahead of me for such an ambush to have been set or Sprumg. An autoticors March [izs miles]

From Raleigh to Richmond the corps marched at the rate of twenty-five miles per day. The officers in command of the corps, divisions, brigades and even regiments were ambitious to make these long marches and I allowed that speed of movement. Our men were so strong from their previous experience through Georgia and the Carolinas that no straggling appeared, yet there was considerable complaint from the footmen that they were put to such extreme labor without apparent necessity therefor. I agree with the complainants and think that, however desirous our officers were to make the marches, and however solicitous all were for a breath of home-life allowed I should not have allowed the long marches.

There was ample time before all matters touching the war could possibly be settled and the men be mustered out of service. Shorter marches would have left no soreness of feet or ill feeling. The lesson is that the commander of an army should bear in mind at

312

- 18 -

The National Cash Register Company, Dayton, Ohio. These don doing troops off teen of no short ew bra

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

NAME. Street Address.	1.6	wor fo	City.	eke	Business,	Cir. Letter No.	System No.	Gratis Adv. No.
d our lines with a comparatively	yon	J bei	scuron,	UT	baoyog	ast os	berut	
r capturing me under similar	nea	very			· .	J.10580		
as passing from one corps to	w I	when	fore,		he year	bions t	thnos	
, I should not have allowed	2nd	:00	tol ed			ar with	anoth	
me for such an ambush to have	20			10 1	get fa	od. trioc	ae ym	
[adding the first first and the second				- 3		700 Joa	been	
he corps marched at the rate of	t be					TT.		
foers in command of the corps,	130	adT	.ysh	19	miles p	evit-	twant	
ta were ambitious to make these	mom	i reg			rigados	d , enol	stvts	
d of movement. Our men were	0998		t bewo		I bra	aedoran	long	
ence through Georgia and the	trop		reviou			rong fr	ta oa	
d, yet there van considerable	ense			eri	e on Je	dj spal	Carol	
were put the moth extreme labor	they			100		nh int fr	lanao	
- I agree with the complain-	. not	aral.		880	rent ne	equa tu	witho	
eilt alem of enew eventio une :	auon			bo		hit bus	RJUB	
ware for a breath of home-life and	w II		licite	08	towowor	has as	dounty	
. aedotisi	IT			110	s eved	uld not	orie I	
e all matters touching the war	Tore			ms	REW. 976	(T		
 m be mustered out of service.	on b	rid br	u bel	339	ly be s	dissog	bluos	
							Stor	
	10-	nebra	11005	orfj	Judi a	t mosao	Lott .s	ales Agent.

189-

all times the best interest of his men, and not allow any influences to cause him to depart from that consideration. J. Fudmen.

The subsequent nine years of my life were given to the work of a Commissioner of the War Department. My Bureau was that of Refugees, Freedmen and Abandoned Lands. It was an unpopular work in my judgement though absolutely necessary in relieving the shock in passing from a state of slavery to a condition of freedom. It was like a buffer between a large ship and a solid dock which is a relief against the breakage of the ship and injury to the dock. The buffer, however, has to be bruised. One of those nine years, under General Grant's instructions, I employed as a peace delegate to settle In-temporarily consigning to general whilltoney my bureau work. dian difficulties. To claim that there were no mistakes where with the negran or indians criticisms were multitudinous and of the severest kind would be boasting; but I may say that in the retrospect I do not treasure any severe condemnation of my own action. At one time I received a small amount of money - not to exceed a hundred dollars - for a public service which I had rendered, to which I thought I was entitled; but after a little time my mind and conscience were troubled about it so that I consulted a judicious friend. He used words like the scripture: "It is better, General, to avoid the appearance of evil!" I instantly gave the money to a public functionary and took his receipt.

In another case, I had a similar experience where, on consultation, with this friend and others my action was thoroughly justified; still, accusations and public charges were made against bor Some years me and I was worried even to persecution by designing men. The lesson/, from the sector instances to be designing men. The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department: Please mail the following advertising matter, charging the postage to my account:

all times the best interest of his men, and not allow any influences

		Trinerry	Arres Co	tanda d		
	Street Address.				System No.	Gratis Adv. No.
o was like a puller	I Juopeetl jo	to a capacition	Tavery	8 10 93	808 H	
	dock which is a					
	ury to the dock.					
a, under General	f those nine year	to ono .hoet	be bru	has to	, teve	
te to settle In-	as a peace deleg	beyolqma I .s	ruction	's inst	Grant	
no mistakes/where	that there were	To clain	lties.	diffiqu	dian	
kind would be	of the severest	titudinous an	ere mil	oisms w	oriti	
o not treasure	the retrospect I	say that in t	t I may	ine; du	boast	
bevieser I emit a	action. At one	tion of my own	onderma	evere c	a yrus	
dollars - for a	exceed a hundred	oney - not to		11 amou	e sma	
totucht I was antitled	ed, to which I th	h I had render	otdw eo	ivnae o	publi	
re troubled about	and consolence we	time my mind	little	s reft.	but s	
and words like the	us friend. He u		a onsul	that 1	it so	
appearance of eval?	al, to avoid the	better, Goner	ai JI"	terut	sorij	1
y and took his	public functionar	le money to a	it evez	tantly	I ins	
				.ją	recei	
ance where, on	a similar experi	r case, I had	en othe	Ir		
on was thoroughly	nd others my acti	this friend a	dtiw .	ltation	consu	
vero made against	i public charges	ccusations an	till, s	fied; s	justi	
nine men. The	secution by deals	red of make par	strios	esw I fr	TE OM	
ai beibodmencourterr	na xina xirraia xad xad x					
					S	ales Agent.

189-

these two instances is beautifully condensed and rendered in the divine spigram. following: "Happy is the man that condemneth not himself in that thing which he alloweth."

- 20 -

It will be noticed that I spoke above of the military mistakes however from a militaty point o f view, never to imply that success in campagn or battle was necessary to a clear conscience or in some cases likely to recieve Divine approval. On the contrary a mortifying defeat is often a great good to the individual, and to a nation. Abraham Lincoln very cogently enunciated the governing principle of my own life, in substance: to do the right as God gives the The power to discern right. But clearly recognizing the many instances in which by hasty action, by duty ommitted, by untimely self indulgence, by the deleterious influence of books strongly written or by able discourses wrongly biased or other unforeseen potencies of enviroon reflection ment, I have been led into wrong or doubtful ways I have endeavored to be faithful with myself, and to turn to the willing ear and tender compassion of a great Saviour and be put by his help once more upon such the right road . The lesson is in every mistake: Repent and restore and return to Him who will receive and cleansfand bless. The order may be, to this first! Q.O. Howard

6300 words Major General U. S. Army Retired

Burlington, Vt., September 30th, 1898.

216

- 20 --

The National Cash Register Company, Dayton, Ohio.

Probable Purchaser Department:

Please mail the following advertising matter, charging the postage to my account:

Enterit.

NAME.	Street Address.	City.	Business,	Cir. Letter No.	System No.	Gratis Adv. No.
Organ want feel (Were Love ;	TO GFF	- Contraction	2		2
restore and retur		receive and	cleans		82; 164	- >
the right road .	The lesson is	in every mist	uko: R	epent, a	nd	
compation of a g	rest Spriour and		help o	uce mor	aoqu a	16
to be faithful wi	th myself, and to	turn to the w	111ing	our mà	tender	
ment. I have been	led into wrong o	or doubtful wa	ys I ha	on rei. ve énde	BC 27 CH	
discourses wrong	y blased or other	. unforeseen p	otencie		iron.	
by the deleteriou						
in which by hest;						
power to discern			St. Ash. Ash. 200			Des
of my own life,		in the second second	La contraction of			
Abraham Lincoln		Contraction of the second second		Street Street	and the second	7
deffet is often a			C.567 1813	12000 23 14	an and proved	Filme 19
likely to recieve			Little des			
pren or battle we			State and St	A CONTRACTOR		
- from a militaty p		Gamment				
	oticed that I spe	ike shove of t	an mili	Lany wi	stakes	
	lowetr."	12				
following, "Here	The second se		and the second	ALL IN	that	
	an in Louis (111 la	o endemand, en	- monda	and in t	100	
	\bigcirc	10 -			Si	ales Agent.
· · · · · · · · · · · · · · · · · · ·	1				3	1

189-