My dear Sir Leonard:

Your kind letter of 16th inst. at hand. I have today conferred with the other members of the Executive Committee, and shown them your letter. We understand that it is your desire that we do all we can to harmonize conflicting elements here, especially at the Gap, and to arrange as far as possible for a good Commencement. There is good feeling here among all toward you, and the expressions coming from you, we shall more than pleased to do all in our power to adjust matters.

We shall expect you, as President of the Board and official member of our Committee, to support us on all we undertake that is reasonable.

I address you confidentially, because we (the committee) think that we are in no way responsible for the existing circumstances here, nor do we believe that the students are alienated from us, so far as I know they are all friendly to me, and I have no complaints to make. They all treat me very kindly and I am trying to do the same.
For several reasons, especially Mr. Myers continued inclination to oppose Dr. Lang on every side, we have supported his management as Acting President, and in order that he (Dr. Lang) might have a fair chance to carry out his plan, we have approved almost every proposition presented by him; but we think that he had made some serious mistakes, that especially affect his relations with the people here. Of course it is not necessary to discuss those matters now.

We shall go to work at once on these lines and hope to be able to report something favorable within a few days.

Believe me, sincerely yours,

Chas. A. Eagle
Sec'y
To Gen. C. C. Howard,

Dear Sir,

I am particularly anxious to get your opinion on the various phases of the "Kantein Question." You are one who has, for so long and unceasingly devoted to the soldiers' interests, that your word will carry more weight and authority than of any one in the country.

I would therefore ask you that, laying aside for a moment the ethical aspect of the case, to answer...
the following questions.

1. Does the canten promote sobriety?
2. Does it offer any inducement to get drunk?
3. Is it at all times under the control of the officers?
4. Does it tend to promote the health of the troops,
   a. By furnishing purer, or less highly intoxicating liquors?
   b. By promoting indirectly sobriety?
   c. By keeping them from worse evils they might encounter?
5. Does it present, to any extent, their chafing at restraint and discipline?

6. About what per cent of the men are abstainers, occasional drinkers, moderate drinkers, and hard drinkers?

7. To what extent are possible abuses of the canteen remediable?

8. Does the canteen offer more temptation to a drink,
   a. Drink,
   b. Drink to excess than the saloons which other wise cluster around the posts?

9. Is the canteen on the whole, promotive of the
general morality & welfare of the troops?

I am particularly anxious to obtain the information asked for, for use in a University debate, and for this reason I have taken the very great liberty to trespass thus boldly on the time of one whom I know must be a very busy man. Thanking you in advance for your kindness, and hoping for an immediate answer, I remain,

Sincerely Yours,

Forrest C. Scardullo,
103 Quarry St.
Ithaca, N.Y.
SOUTHERN RAILWAY COMPANY.
OFFICE OF THE
LAND AND INDUSTRIAL AGENT,
1300 PENNSYLVANIA AVENUE, N.W.

In your reply please quote our File No.

Washington, D. C., Mar. 1st, 1901.

Subject: 1026.

Gen. O. O. Howard,
150 Nassau St., New York City.

My dear General:

In response to your request of the 20th ult., I have pleasure in enclosing you a trip pass over the Southern Railway from Washington to Atlanta, Ga., good until April 30, in favor of your daughter Miss Bessie Howard and her chaperon, Mrs. Bancroft. We have no jurisdiction over the lines between Atlanta and New Orleans, which prevents our supplying transportation further than Atlanta.

With kind regards, I am,

Yours very truly,

T.

M. V. Richards,
Land and Industrial Agent.
General O. O. Howard,
150 Nassau Street,
New York, N. Y.

My dear General:–

Mr. Larry was here to see me about trying to do something for the University in the City of Boston. I advised him that the best thing he could do would be to get Mark Twain to deliver a lecture for the benefit of the University and hire Tremont Temple here as the place to do it in, and then get the patronage of some of the distinguished ladies and gentlemen of this city. He said he would try it.

Yours very sincerely,
Edgar O. Achorn
March 1, 1901.

Gen. C. C. Howard,
150 Nassau Street, New York.

Dear Sirs:

We owe you an apology for not having communicated with you regarding the sale of ABRAHAM LINCOLN: HIS BOOK, at Carnegie Hall, on the evening of Mr. Watterson's address. We so thoroughly appreciated the privilege you allowed us that it seems impossible we could have allowed the matter to go so long without communicating with you — our excuse is that the person in charge of this matter was out of the city for a week or ten days directly after the books were on sale. It was left entirely in his hands and was therefore overlooked by others in the office.

The result of the evening's sale was very unsatisfactory. We sent two boys to the Hall with 250 copies of the book together with circulars which were distributed. The boys stood faithfully at their post until the last moment, in fact, until the lights were put out, and the result of their efforts was the sale of four copies.

Our arrangement with you was that we were to allow you 10% on the list price of the book ($1.00), therefore we owe you forty cents, which we are enclosing in stamps.
Gen. O. O. Howard, 2.

We thank you heartily for your courtesy in the matter, and sincerely regret that the result of the experiment was so disappointing.

Believe us,

Yours very sincerely,

[Signature]

Enclosure
We are very pleased to hear of your accident at the battery.

We hope you recover from your injuries. The extent of the damage to the equipment will be investigated.

Yours sincerely,

[Signature]

[Handwritten note: 'Receive our']
D. R. James & Brother,
Successors to
Packard & James.
123, Maiden Lane,
New York, March 1, 1901

Gen. O. O. Howard.

Dear Sir,

The letter of the 28th ult. was duly received. I have been absent so much from office meantime that it has been neglected, some time in early February. I recall distinctly that my year was up last fall and I thought that I would use and charge direct to the ledger for that, as I was saving from month to month to get together enough for the several dollars I put down toward an endowment fund, which would add only $50.00. My income is not large, only demand rumours so that last year my gifts cost 30% of income, which kept me rather afloat. I have $200.00 secured towards the thousand endowment.

I liked the Rev. Howard whom you introduced. I thought well of the early potato scheme. I was thinking it over that evening (the 28th, the day you called) but not occurred to me that you had some arrangement with Mr. Howard to take the leadership of the institution. I may be in error however, but I took it from something you said. He might be just the man we need, but it would go very, very slowly in the matter. Very cordially, D. R. James & Brother.
THE BALTIMORE AND OHIO RAILROAD COMPANY.

OFFICE OF THE SECOND VICE-PRESIDENT AND GENERAL MANAGER.

Baltimore, Md.

F. D. Underwood,
2nd Vice-President and General Manager.

March 1st, 1901.

Gen. O. O. Howard,
Washington, D. C.
My Dear General:

Yours of 28th February. I have great pleasure in handing you herewith trip pass Washington to Cincinnati, favor Miss Bessie Howard and Mrs. S. Bancroft, and trust that the ladies may have a pleasant journey over our line.

Very truly yours,

F. D. Underwood

ENCLOSURE:
Gene. O. Hensley
Washington, D.C.

My Dear General:

Your letter of Sept. 28th matured. I have great pleasure in

request you peremptorily that the Washington Circle Revolt

may be reported and the entire matter dropped.

I beg you may have a pleasant journey over our line.

Very truly yours,

Enclosure:
LINCOLN MEMORIAL UNIVERSITY,

Cumberland Gap, Tenn., Feb. 1, 1907

Mr. C. O. Howard,
New York City,

Dear Mr. Howard: Your kind letter of Feb. 20th at hand with check for $1,200.00 for which herein send you any receipt. Will use funds at best advantage. I can.

Mr. Fairchild was here yesterday and returned last evening. Enjoyed here short visit very much.

I too regret that I did not meet Mr. H. H. Howard while here. I really thought that Capt. Larry would bring him around, but I think that you or the local directors met him.

The written suggestions of Mr. Howard have just reached us from Dr. Larry. and will be considered by the Committee as soon as we can meet. I can promise that at once, that these are some obstacles that will hinder putting into operation at once the entire plan.

At present we cannot secure any of the Cumberland Gap water. Because there is a lawsuit between the American Atlan.
LINCOLN MEMORIAL UNIVERSITY,

Cumberland Gap, Tenn.,

Gen. Howard, # 2.

and the W. L. Lamb Co., (owners of the water works at Cumberland) now pending in the Court, in which one of the principal questions involved is the diverting of the water away from "Gap" Creek. Maj. G. R. Cockrell manages the water works will not consider the matter, until the suit had been decided; although he express himself favorable and I think, when the time comes will furnish us water if possible.

Mr. Larry had the waters of the different springs on the University property analyzed, and reported that the water at Hamilton springs that we have been seeing at Grant Lee Hall as being unfit for use. On his recommendation the Ex. Com. have approved of removing the pumping station to the best springs on the property.

Mr. Spencer is already at work making the change.

Mr. Hector, the farm Manager is pushing the planting as fast as possible. But he needs another team of horses or mules; I think the committee will, at the next meeting, recommend the purchase of another team, although we will have to buy on credit.
Lincoln Memorial University,

Cumberland Gap, Tenn., 190

Dear Mr. Howard,

There will, however, be a chance to experiment on Mr. Howard's plan of irrigating tobacco culture in a small way, by using water from the reservoir in the valley crossed by the water pipes—conveying water to Giant Lee Hall.

As soon as I have a chance, will consult our Board in regard to the loan you refer to.

We all are pleased to hear that you and Mr. Howard will soon be with us to remain some time. When you get here we can talk over all these plans much better than we can write, and then I think your presence here will tend to mend some matters.

Hoping to see you soon. Farewell.

Sincerely yours,

Chas. F. Eager,
Superintendent.
Dear Gen:—

I write what you say in regard to Mr. Trower and an invitation from Boston and shall act accordingly. Outside Mr. A. I don't know of anyone we can depend upon except, of course, for the code of their names. I think the matter nearly ready for that number of the trials of which I want to make a large number for circulation. I may wait a little to get some extra cuts from the Christian Herald, after their article comes out. Mr. Myers presence at the Gap is giving the usual trouble, but he gets right from the suicide as heretofore. Well, we must be patient and pray the good Lord to take care of it himself.
I hope Mr. Fairchild is reconcile as I need him to introduce me. He has an extensive acquaintance in N.Y. and N.E. and I know his will succeed together. Before you go away will you please send me a check on acct. of 20. 200 on acct. of my suggestion. Mrs. I will be remembered.

Yours faithfully,

John Hale lamp.
The celebrated Park Side Quartette
are going to furnish music. Mr. Fred. B.
Smith of Chicago — one of the
best of the Y.M.C.A. workers will
preach an Evangelistic sermon
to the men and I would
be so glad if you could come
and join in the service. I have
eaten on this ship and am coming as much on
this service to edify my influence
for Christ among the men. Your
presence, as on the Lancaster,
will mean much for our Master’s
cause. When I see you I may tell
you more of my difficulties.
The hour will be
10 A.M. at the lighthouse What
in The Power House — just outside
the Arsenal Wall at the end of the
7th St Car Line. Sincerely
your young friend with
R.E. Steele

U.S.S. Hartford
Sat. Anchor off Arsenal
Washington, Feb. 3, '75,

General O. C. Howard U.S.A.

Dear General,

No memory of my work
in the Navy is more pleasant
than that of your visit to
the Lancaster at Key West. The
Hartford (to which I am
attached as chaplain) is here
for the inauguration, and I
am writing to ask you to be
with us at service tomorrow
morning. Captain Hawley joins
me in this request, and our
Executive Officer, Mr. Shapp (Latin
commandant of the “Dixie”) desires
me to say that he will be especially
glad to have you with us. I am
asking our very good friend Whip
Heled Gould to be present,

Sincerely,

R.E. Steele
General O. O. Howard,

150 Nassau Street, New York City.

Dear Sir:

You no doubt have received circular notifying our members of the unveiling of the statue of Major-General John A. Logan, at Washington, D.C., on April 9th. I am anxious to have as large an attendance of the Society as possible. Most of our members are in the far West, and we cannot expect many of them to be present. I hope, therefore, that those living in the East will make an effort to attend, and I trust that you will be with us.

Truly and cordially,

[Signature]

G. W. Dodge
March 26, 1901

My dear General,

Your very kind letter of Jan. 15, should have been answered sooner, but I have waited until I could send you a check, which I now enclose, please give me my good will and remember there is not a larger amount, but the

improvement of the nation's once. There is much more to be done, but the people have not learned the pleasure of giving and doing to their fellow men. So we are trying to teach them by example and no consequence, to continue to make our live better and better as well as our daughter, as is your husband. I hope my husband will come back to live in the house, so that we can give her the world like I tell Berrie. I should love to see her over here, as I need every member of your dear family, for after all, there are no
unexpectedly, I arrived in the Autumn, had taken most of my open books, and I must go carefully, until

Mike came to me. I have two years near Omaha. Dick has not paid a cent for seven years and if anything comes

out that leads to a movement, I am there to do something for

Mike Crawford has been in New York for a week, and we have been a very small family in consequence. Mike to

buy me school and horse, a riding horse, altus. She

really does not need those riding horses anymore than I did

for blue rides at ride, and pits that have as well as I did.

When you come with next time, give Mike here a slate to

ride with her once if you do not go back thirty years

in your sight. Some perfect, will again after my month's

experience in New York, Earl October, and have a great deal of

pleasure in the different clubs, to which I belong, and the

church. I special ride here in the town. We are making friends slowly

and Mike Crawford is in great demand on different trade for the
Lincoln Memorial University,
30 College Ave, Providence, R. I.
Cumberland Gap, Tenn., Mar. 2, 1901

Dear General:

Yours of yesterday at hand.

I have sent the War Dept. Circular of instructions to Mr. Eager, but as I read them you should make the application but naming my application and your request will cover all.

You certainly have been misinformed if you think I have not the highest opinion of things toward the Board. I have in latent me some worth the citizen, and I do not think that much from without should be advocated from the Gap village. The best sentiment of the surrounding country will agree with me in this. Those who have local interest may differ, but they would not if they looked far enough ahead. Whatever fosters the success of the L. M. U. will help them at last. Ask the teachers to help them in this. I have given them as to their opinions. I have year after year opposed to do anything radical. In my last annual report I suggested that the Academic Dept. be removed from the Gap. This met the views of the visiting directors and the matter was referred to the Exp. Com. Had this been done there would have been no conflict with the Board.
building transferred to Maud Lee we should have come for the present. Some we must have somehow. I am going to make an effort to put up the girls' dormitory. I came here to write up next Mountain Herald when I could be quiet. I must be at small expense. This and be at small expense. This time I expect Mr. Fairfield back to make a campaign of sheep and gleanings. Some interest in an audience and he came make appointments for interviews. Much better than I come and having been over the field he knew just what to do. I hear that he has been ill. He seemed out of order ever. If he does not come soon I shall be very handsomely judge and demand of me at the School. Mr. Myers has been among the boys at Great-Lee, offering them 20 or 25 per month and they accepted. He has interests a
Number of our best workers. He has also declared that he will fix things so that we can follow him. I will know what the latter means, but I propose to follow along the plane path of least resistance. I hope none of our boys will be drawn away but he is so plausible that I fear it. If he can manipulate business men, directors, teachers, it must not be thought strange if he leads away susceptible youth.

At the invitation of Rev. Cong. ministers I have explained our work to them and I have two engagements to speak for the L.U.M.Y. one week from this morning. Like yourself I need to feel that everything is harmonious behind the work in order to be effective.
Now it may be that you would like to have me and Mrs. Larry at the Gap while you are there. If so, let me know and I will plan accordingly, but I would like to make a campaign for the new building with Mr. Fairchild. I hope you will see your Mr. James and get him to take the treasurer. He is a fine, open hearted fellow and his name will command the confidence it deserves. Our treasurer should certainly be in New York.

Yours fraternally,

John Hale Larry.
LINCOLN MEMORIAL UNIVERSITY,

Cumberland Gap, Tenn., March 2, 1901

Gen. O. O. Howard,
150 Nassau St.,
New York,

My dear General,

Mrs. Darsey and I are now living in the Arthur House, and we would be glad to have you stay there with us during your visit here.

Very sincerely,

J. G. Darsey.
General O.O. Howard

Dear Sir:

We understand that you contemplate a visit to the departments of The Lincoln Memorial University. Mr. Bowman and I join in this expression of our earnest hope that you may be our guest at Harrow. We cordially invite you to make your home at Harrow Hall during your stay here.

Most Sincerely,

J.E. Bowman
Gentleman,"

My dear friend,

I trust this note finds you well and that all is well with you.

I am writing to inform you of the upcoming events this fall, 18-10 at 11:00 AM. I hope you can join me for the event and the董事会. I anticipate a fine gathering, and I believe we can create a memorable occasion. I hope you and your family, including your sons, will be able to attend.

I am writing to invite you to share in the festivities and to join us in the celebration. I believe it will be a great opportunity to come together and enjoy the company of friends and family.

I look forward to hearing from you and hope to see you soon.

Yours sincerely,

[Signature]
Sunday Mar. 3.

My dear Ken Howard,

I have been in Milwaukuee with Margaret for three weeks. Mother has been well. I am much better now. I will be here a much longer time. May be there.

I have not been well at all and am in bed but can work here in the house. I am afraid that you are well.

P.S. Think of adding.
and do not like the place of
women in it. I have
tried to get much strength
for unnecessary things.
I intended being free
to have accumulated your
friends and to be
at home equal to it.
Miss Lavin is well and
wished to be remembered.
Margaret she is great
friends. [? is doing
her work taller than
by help one inch.]

I presume you are
been very busy this
always and. I hope Henry
is doing well. Remember
me to the family and all
our love from you soon.

Sincerely,

Julia M. Wright
307 Junius Place
Milwaukee
Wisconsin